



CARLSBAD TOMORROW:
GROWTH MANAGEMENT CITIZENS COMMITTEE

Agenda

November 30, 2022, 5 p.m.
Special Meeting

Faraday Center
1635 Faraday Ave.
Carlsbad, CA 92008

Welcome to Carlsbad Tomorrow: Growth Management Citizens Committee Meeting

We welcome your interest and involvement in the city's legislative process. This agenda includes information about topics coming before the Growth Management Citizens Committee and the action recommended by city staff. You can read about each topic in the staff reports, which are available on the city website.

How to watch

In Person



Growth Management Citizen Committee Meetings take place at the Faraday Center, 1635 Faraday Ave.

Online



Watch the livestream and replay past meetings on the city website, carlsbadca.gov/residents/communication/city-tv-channel

How to participate

If you would like to provide comments to the Growth Management Citizens Committee, please:

- Fill out a speaker request form.
 - Submit the form to staff before the item begins.
 - When it's your turn, staff will call your name and invite you to the podium.
 - Speakers have three minutes unless the presiding officer (usually the chair) changes that time.
 - You may not give your time to another person, but groups can select a single speaker if three other members of your group are present. Group representatives have 10 minutes unless that time is changed by the presiding officer.
- **In writing:** Email comments to committee@carlsbadca.gov Comments received by 2:30 p.m. the day of the meeting will be shared with the committee prior to the meeting. When e-mailing comments, if the comment relates to a specific item on the agenda, please identify in the subject line the agenda item to which your comments relate. All comments received will be included as part of the official record. **Written comments will not be read out loud.**

Reasonable accommodations

Persons with a disability may request an agenda packet in appropriate alternative formats as require by the Americans with Disabilities Act of 1990. Reasonable accommodations and auxiliary aids will be provided to effectively allow participation in the meeting. Please contact the City Manager's Office at 760-434-2821 (voice), 711 (free relay service for TTY users), 760-720-9461 (fax) or manager@carlsbadca.gov by noon on the Thursday before the meeting to make arrangements.

CALL TO ORDER:

ROLL CALL:

APPROVAL OF MINUTES: *Review and approve minutes from the Oct. 12, 2022, meeting.*

PUBLIC COMMENT: *Members of the public are invited to comment on items both on and not on the agenda. Please treat others with courtesy, civility, and respect. In conformance with the Brown Act, public comment is provided so members of the public may participate in the meeting by submitting comments as provided on the front page of this agenda. The Carlsbad Tomorrow Growth Management Citizens Committee will receive comments for 15 minutes at the beginning of the meeting. As needed, public comments will continue at the end of the meeting. In conformance with the Brown Act, no action can occur on non-agenda public comment items.*

WELCOME & INTRODUCTIONS: *Open meeting and welcome attendees. Allow for any introductions for those staff not present at previous meetings. Review agenda and meeting format. Review purpose and charge for the committee.*

DISCUSSION ITEMS:

1. **COMMITTEE BUSINESS** – Collaborate and discuss the following topics:

- **Review Carlsbad Tomorrow Report Sample Table of Contents and Sample Page.** Receive a presentation from city staff on the proposed work product of the committee.
- **Fire Standard.** Participate in a committee discussion to determine direction regarding the Fire standard – keep as is, remove, or update.
- **Police.** Participate in a committee discussion to determine direction regarding establishing a new standard for police services.
- **Library Standard.** Participate in a committee discussion to determine direction regarding the Library standard – keep as is, remove, or update.
- **Arts/Culture.** Participate in a committee discussion to determine direction regarding establishing a new standard for arts and culture.
- **City Administrative Facilities Standard.** Participate in a committee discussion to determine direction regarding the City Administrative Facilities standard – keep as is, remove, or update.
- **Schools Standard.** Participate in a committee discussion to determine direction regarding the Schools Standard – keep as is, remove, or update.

COMMITTEE MEETING SCHEDULE: *Update on upcoming meeting schedule.*

COMMITTEE MEMBER REQUESTS FOR FUTURE AGENDA ITEMS: *Highlight proposed focus for next meeting and invite committee member suggestions for topics or presentations to consider in upcoming meetings.*

PUBLIC COMMENT:

Continuation of the public comments. This portion of the agenda is set aside for continuation of public comments, if necessary, due to exceeding the total time allotted in the first public comments section. Any remaining public comments shall be read into the record.

ADJOURN: *Closing comments and adjourn meeting.*

NEXT MEETING:

Thursday, Dec. 15, 2022, 5 p.m.

Minutes

October 12, 2022

CALL TO ORDER: 5 p.m.

ROLL CALL:

Present:

Primary – Jeff Segall, Scott White, Eric Larson, Jan Neff-Sinclair, Stephen “Hap” L’Heureux, Mike Howes, Mary Ryan, Frank Caraglio, Frances Schnall, Harry Peacock, Annika Jimenez, Gita Nassiri, Fred Briggs, William Sheffler, Joe Stine, Patricia Mehan, Steve Linke

Alternate – Ron Withall, Patrick Goyarts, Casey Carstairs, Don Christiansen, Terence Green, Erin Nell, Nora Jimenez George, Lisa Stark, Jamie Jacobs, Allen Manzano, Art Larson, William Fowler

Absent:

Primary – Chad Majer, John Nguyen-Cleary

Alternate – Thierry Ibri, Matthew Reese, Angela O’Hara, Amy Allemann, Marissa Steketee, Kevin Sabellico

APPROVAL OF MINUTES:

Motion by William Sheffler, seconded by Allen Manzano, to approve the Sept. 12, 2022 minutes as amended. Jeff Segall abstained from the vote as he wasn’t present at the meeting.

PUBLIC COMMENTS:

Three public comments were received.

1. Land Use and Zoning –

Diane Lech – is concerned SB9 has eliminated single family home zoning throughout the state. Ms. Lech asks the committee to support the Our Neighborhood Voices initiative. The initiative doesn’t take away SB9, but it puts decisions regarding land use and zoning back into the hands of local government and the people they represent, rather than having the state mandate a one size fits all plan.

2. Cellular Service and Wi-Fi Access –

Jim Niswander states the quality of life and growth management subject of concern for him is cellular service and wi-fi access. Mr. Niswander states that we live in a world where mobile communications and internet access are critical to our lives, and that while we are dependent on service provided by vendors, there should be ability to measure whether their service meets a minimum acceptable standard. Mr. Niswander wants Carlsbad to receive the benefits of -emergency applications that depend on cellular and wi-fi service, and states that establishing a minimum level service of cellular service and wi-fi access will maintain quality of life in Carlsbad for all residents.

3. Parks –

Lance Schulte is concerned about children playing in residential streets and the railroad right of way. Mr. Schulte stated he has run a cost benefits analysis of the benefits of constructing a park at Ponto and the cost savings to taxpayers of a park at Ponto versus the other city options. He believes 10s of millions of dollars can be saved by buying property for a park at Ponto. He states that if the committee cares about “Carlsbad Tomorrow”, Carlsbad’s children who are the “tomorrow”, the park issues at Ponto have to be addressed.

WELCOME AND INTRODUCTIONS:

Meeting opened with a welcome to attendees from Committee Chair Eric Larson. City Planner Eric Lardy then briefly reviewed the committee's purpose and charter, the 11 existing performance standards, and the step-by-step process for the overall Growth Management Plan update. Facilitator Susan Harden reviewed the meeting agenda. Eric Lardy discussed that the meeting at hand will review topics outside of the 11 existing performance standards, many of which were placed on the "Bike Rack" or otherwise brought up during previous discussions. The committee will decide what action to take with each of the topics, such as removing it from consideration as a standard, bringing it back for additional discussion on becoming a new standard or addressing it in a separate quality-of-life memo to the City Council.

COMMITTEE BUSINESS:

- **Walkability.** Discussion took place about what constitutes "walkability" and the definition of walkability. It was noted that topography plays a part in the walkability of a community. Some members questioned whether the existing circulation standard does enough to promote walkability given its importance in the city's community vision while others felt it was adequate. The committee also discussed the city's existing plans that incorporate mobility and if they're actionable or being implemented.
 - **Action:** By consensus, the committee moved to bring the topic of walkability back to the committee when the existing circulation standard is discussed further, with additional detail and a definition of walkability requested.
- **Arts and culture.** It was noted that other cities have a measurable standard and or public/private funding stream for arts and culture.
 - **Action:** By consensus, the committee moved to further consider arts and culture as a future standard and discuss at a future meeting.
- **Physical health.** The committee discussed how the city doesn't have direct oversight on citizens' physical health, outside of programming and services offered by Parks & Recreation.
 - **Action:** By consensus, the committee moved to remove physical health from Growth Management standard consideration.
- **Behavioral health.** The committee discussed how behavioral health, mental health and homelessness are intertwined. Should discuss further in relation to homelessness. Concern was expressed about the aging population of Carlsbad and if the facilities currently in place can handle the growth of that demographic. Additional discussion was had surrounding population projections given the new zoning laws and how census data may no longer be an accurate predictor.
 - **Action:** By consensus, the committee moved to remove behavioral health and mental health from Growth Management standard consideration but consider how both affect other potential standards.
- **Public Safety.** It was noted that the request to discuss "public safety" was not related to the existing fire standard, rather it was a question of police response time and the Police Department not being part of any existing Growth Management standard. Both Police and Fire staff are first responders and if one has a performance standard, perhaps both should. It was noted that the Police Chief had not presented to the committee but would be willing to attend a future committee meeting. The committee questioned how eliminating the fire performance standard and/or a public safety standard would affect the ability to secure funding necessary to expand the departments as needed in the future.

- **Action:** By consensus, the committee moved to further consider public safety as a Growth Management standard at a future meeting.
- **Homelessness.** The committee discussed the growing numbers of individuals experiencing homelessness, whether developers could pay a fee for homeless response services, and to what extent, the city has control over the homeless population. It was noted that the city does have developer fees for affordable housing and a homeless response team and plan in place. There was discussion about how to quantify the issue into a Growth Management standard.
 - **Action:** By consensus, the committee moved to remove homelessness from Growth Management standard consideration, but to consider including it as part of a quality-of-life memo for City Council's review.
- **Senior Center operations.** The committee discussed how the topic came to be on the list.
 - **Action:** By consensus, the committee moved to remove Senior Center operations from Growth Management standard consideration.
- **Seniors/aging community.** It was noted this topic was brought forth for the committee to keep in mind that Carlsbad has an aging population when considering future Growth Management standards. Some noted cities go through cycles and the committee may not want to assume the city will have a significantly larger senior population come 2050. The committee also discussed how there are programs already in place for seniors and whether they're sufficient may not be something under the Growth Management Committee's purview. There was also discussion around existing plans, the Age Friendly Action Plan as an example, the redundancies that exist between many of the plans and how they interact with the Growth Management Program. It was noted that if a topic is moved to the quality-of-life memo, the recommendations, and how detailed they will be, is a discussion at another meeting.
 - **Action:** By consensus, the committee moved to remove seniors/aging population from Growth Management standard consideration, but to consider including it as part of a quality-of-life memo for City Council's review.
- **Energy/power (local electric power generation; renewable energy; reservoir solar panels).** The committee discussed merging the three topics into one "energy" topic. Some expressed energy should be a Growth Management standard as there are many aspects that are measurable and can be tied to development. Discussion took place around whether energy is controlled by the state or city. Staff noted that this topic is ever evolving, and the committee could receive a presentation from the Climate Action Plan experts. Many energy requirements are state mandated. The building code is being updated, effective Jan. 1, 2023. After the presentation, the committee can decide if aspects need to be included in the Growth Management Program or if they are adequately addressed elsewhere. Staff noted the City Council approved a 5-Year Strategic Plan that included moving forward with solar panel construction at Maerkle Reservoir construction.
 - **Action:** By consensus, the committee moved to further consider energy as a Growth Management standard after receiving additional information from staff at a future meeting.
- **Water (sources/supply; desalination; water quality; stormwater; recycled).** The committee discussed how the five water topics in front of the committee tie into the existing water distribution Growth Management standard.
 - **Action:** By consensus, the committee moved to discuss all water-related topics under the existing water distribution standard at a future meeting.

- **Environmental sustainability: climate change.** It was noted that the committee has requested, under the energy topic, a presentation from city staff on the Climate Action Plan. It was requested that the Climate Action Plan presentation address transportation and its contribution to greenhouse gas emissions, including transportation demand management plans to reduce vehicle miles traveled.
 - **Action:** By consensus, the committee moved to further discuss environmental sustainability, as it pertains to climate change, at a future meeting with a staff presentation on the city's the Climate Action Plan (see energy topic).
- **Environmental sustainability: sea level rise.** Staff commented that sea level rise is addressed by the city's Local Coastal Program Update. In October 2021 the City Council approved an amendment to the program that included a sea level rise vulnerability assessment to identify areas that could be impacted by sea level rise. The Local Coastal Program Update is being reviewed by the Coastal Commission. If the update is adopted by the Coastal Commission, it will provide policy guidance on sea level rise adaptation. From staff's perspective, sea level rise is well covered by the Local Coastal Program Update. Some committee members expressed concern about land lost in South Ponto Beach from sea level rise. Staff noted that the vulnerability assessment identifies areas vulnerable to bluff erosion, not lost acreage in South Ponto. Concerns were also expressed about the loss of beaches occurring now and that this problem needs to be addressed in the short term, rather than the long term. Discussion took place about whether other committees/commissions are adequately addressing this topic. The beach replenishment plan was mentioned.
 - **Action:** Motion by Joe Stine, seconded by Jeff Segall, to remove sea level rise from Growth Management standard consideration, believing the topic is adequately addressed by the City of Carlsbad and other agencies, passes by a vote of 15 in favor and 2 opposed.
- **Technology: cell service/Wi-Fi access.** A committee member proposed the City Council encourage cell service vendors to provide more ubiquitous coverage. It was noted that Wi-Fi calling would alleviate some of the cell service coverage issues. The Wi-Fi topic was referring to providing free Wi-Fi access in various parts of the city. It was noted that the FCC has control over cell service, not the carriers. It was suggested that David Graham (Chief Innovation Officer, City of Carlsbad) come present to the committee with more information on Wi-Fi in the city.
 - **Action:** By consensus, the committee moved to remove cell service and Wi-Fi access from Growth Management standard consideration, but to consider including it as part of a quality-of-life memo for City Council's review after an informational presentation from city staff.
- **Technology.** Discussion on what's included under the broad topic of "technology". Laying fiber optic cable, undergrounding utility lines mentioned. Question on if David Graham could address these topics in his presentation. Technology should allow us to do more with less.
 - **Action:** By consensus, the committee moved to remove Cell Service and Wi-Fi Access from Growth Management standard consideration, but to consider including it as part of a quality-of-life memo for City Council's review after an informational presentation from city staff.
- **Village development.** Discussion took place about the parking situation in the Village, and how there are existing specific plans addressing development in the area. It was noted that parking should be addressed in the Village & Barrio Master Plan. Some expressed concern over height limits in the Village and Barrio neighborhoods. It was noted that there's a citizens' committee working to develop design standards for the Village and Barrio, therefore the topic is redundant for the Growth Management Committee to be considering. Discussion on the Village and Barrio Parking Management Plan. Double tracking and lowering the tracks discussed. Staff noted it's a

funding issue as the city doesn't own and operate the tracks, SANDAG and NCTD (North County Transit District) are owners. It's a priority for the City Council and they are working with those agencies on how they plan to move forward.

Specific to parking, discussion on the state mandating more housing in the Village with no parking requirements based on the proximity to the transit center and how the city can't control that. Additional discussion centered on there being plenty of parking in the Village within walking distance, which goes back to the walkability discussion.

- **Action:** By consensus, the committee moved to remove village development from Growth Management standard consideration.
- **Update Proposition H and C.** The committee discussed that the Proposition H requirement for voters to approve any capital improvement projects that cost more than \$1 million may need to be increased especially when it hasn't been adjusted for inflation and developer fees are minimal at this time. There is a need to revisit the Proposition H limit and add some language similar to Proposition C that specifies certain types of projects don't require voter approval. It was noted that changing the existing legislation would mean putting a new proposition on the ballot for voter approval.
 - **Action:** By consensus, the committee moved to add Proposition H and C to consideration for a quality-of-life memo for City Council's review.
- **Public request for a park at Ponto.** Some did not think the committee should make recommendations on specific projects, i.e., a park at Ponto, noting that the committee's charge is citywide and making such recommendations would be outside of the committee's charter. A potential 10-minute walkability standard was discussed, and some noted that the specific Ponto Park discussion did not preclude discussing a 10-minute walk standard under the existing park standard. Further comments were shared about making general park recommendations that could address the Ponto situation, as well as any other park deficiencies that exist or could exist with future growth. There were some concerns that the Ponto area will be developed and "lost" to the community if it isn't preserved through the open space standard, or a park constructed. It was noted that the City Council has voted on the topic and the Growth Management Committee does not have the authority to override City Council decisions. The committee further discussed how changes to the existing park and open space standards could result in a park in the Ponto area being required. One member commented that a park at Ponto would be an asset for all of Carlsbad and therefore should be considered under the Growth Management Program.
 - **Action:** By consensus, the committee moved to not name Ponto Park as a specific city facility in the Growth Management Program, but the committee will discuss making recommendations for modifications to the existing park standard.

DISCUSSION ITEMS:

- City Planner Eric Lardy noted the City Council approved a 5-Year Strategic Plan on Oct. 11, 2022, which touches on many of the issues the committee has been discussing. A link to the plan will be distributed to the committee.
- **Committee meeting schedule and topics.**

The committee was provided an example and explanation of the one-page summary handouts being created for the 11 existing performance standards that will be discussed starting at the Nov. 30 meeting. Requested additions to the documents included:

 - Staff recommendation on the standard to use as a discussion starting point.
 - Related plans and studies to the standard.
 - How the city could create a nexus for the standard to development.

COMMITTEE MEMBER REQUESTS FOR FUTURE AGENDA ITEMS:

- Committee members requested tourist loading data and a report on Transit Occupancy Tax dollars.

PUBLIC COMMENT: None

ADJOURNMENT:

Chair Eric Larson adjourned the duly noticed meeting at 7:46 p.m.

Eric Lardy – Minutes Clerk



GROWTH MANAGEMENT CITIZENS COMMITTEE

Staff Report

Meeting Date: Nov. 30, 2022

To: Growth Management Citizens Committee

Staff Contact: Eric Lardy, City Planner
Eric.Lardy@carlsbadca.gov

Sarah Lemons, Communication & Engagement
Sarah.Lemons@carlsbadca.gov

Subject Committee Business

Recommended Action

Receive presentations and discuss the following topics:

- **Review Carlsbad Tomorrow Report Sample Table of Contents and Sample Page.** Receive a presentation from city staff on the proposed work product of the committee (Exhibit 1).
- **Fire Standard.** Participate in a committee discussion to determine direction regarding the Fire standard – keep as is, remove, or update (Exhibit 2). Fire Chief will be available for questions.
- **Police.** Participate in a committee discussion to determine direction regarding establishing a new standard for police services. Police Chief will be available for questions.
- **Library Standard.** Participate in a committee discussion to determine direction regarding the Library standard – keep as is, remove, or update (Exhibit 3). Library staff will be available for questions.
- **Arts/Culture.** Participate in a committee discussion to determine direction regarding establishing a new standard for arts and culture. Cultural Arts Manager will be available for questions.
Currently, the city's art program is supported by the Arts Master Plan using existing city resources. Carlsbad Municipal Code Section 2.18.110 requires that city projects use funds in the amount of one percent of total project cost for works of art.
www.carlsbadca.gov/departments/cultural-arts/public-art
- **City Administrative Facilities Standard.** Participate in a committee discussion to determine direction regarding the City Administrative Facilities standard – keep as is, remove, or update (Exhibit 4). City Real Estate Manager will be available for questions.
- **Schools Standard.** Participate in a committee discussion to determine direction regarding the Schools standard – keep as is, remove, or update (Exhibit 5).

Fiscal Analysis

This action has no fiscal impact.

Environmental Evaluation

In keeping with California Public Resources Code Section 21065, this action does not constitute a "project" within the meaning of the California Environmental Quality Act in that it has no potential to cause either a direct physical change in the environment, or a reasonably foreseeable indirect physical change in the environment. Therefore, it does not require environmental review.

Public Notification and Outreach

This item was noticed in keeping with the Ralph M. Brown Act and it was available for public viewing and review at least 72 hours before the scheduled meeting date.

Exhibits

1. Carlsbad Tomorrow Report Sample Table of Contents and Sample Page
2. Fire Standard – Summary of Previous Committee Discussion and Options
3. Library Standard – Summary of Previous Committee Discussion and Options
4. City Administrative Facilities Standard – Summary of Previous Committee Discussion and Options
5. Schools Standard – Summary of Previous Committee Discussion and Options

Carlsbad Tomorrow

Growth Management Citizens Committee Report

Sample Table of Contents

Introduction

Growth Management Program history

- How and why the program was created
- 11 facility standards

Why an updated approach is needed now

- Existing City of Carlsbad plans and polices (Community Vision, General Plan, etc.)
- Changes in laws, regulations and policies
- Changes in city growth patterns
- Check in on current community needs and priorities

Committee

Membership
How formed
Charter
Process
Limitations

Funding models

- Legal framework of funding – new development cannot make up deficiencies, requirements for establishing fees, nexus and district.
- Overview of approaches used by other cities/different models in use today in other jurisdictions
- Overview of various approaches to generating fees and other revenue to offset new spending to mitigate the effects of growth

Recommended quality of life standards (see sample report page)

- Present the standards recommended by the majority of the committee, options for how they could be measured and potential associated fees to support them
- Note other standards suggested by committee members

Quality of life standards recommended for removal

- Present the standards recommended for removal by the majority of the committee and the rationale

Appendices

1. Meeting dates and topics
2. Summary of public input on committee's recommendations
3. Committee working documents
 - Summary handout
 - One page per performance standard
 - Options for potential new performance standards
 - Meeting minutes
4. Other feedback for consideration
 - Present other policy issues the majority of the committee would like to bring to the City Council's attention (outside the scope of the new framework for managing growth)
 - Other related issues individual committee members would like presented

SAMPLE



INSERT NAME OF STANDARD

Proposed standard

- ▶ What standard would need to be met in this area to protect Carlsbad's future quality of life?
- ▶ How will the city know if the standard has been met? What indicators can be tracked?

Rationale

- ▶ Why is the standard important to maintaining Carlsbad's excellent quality of life?
- ▶ What is working well with the existing performance standard that should be continued?
- ▶ In what ways is the existing standard falling short?
- ▶ If this is a new standard, why should this be added?
- ▶ What would make the existing performance standard better?
- ▶ What problem is the proposed standard trying to solve?
- ▶ If this is a new standard, why is it needed?
- ▶ What potential challenges or barriers could prevent the standard from being successful?

Potential fees/funding sources

- ▶ Residential development fee, new tax, commercial development fee, etc.

Fire - Discussed July 28, 2022		
No more than 1,500 dwelling units outside of a five-minute response time.		
Key Takeaways from Committee Discussion on Standard	Options for Consideration	
<ul style="list-style-type: none"> • Consider methods for tracking, measuring, and evaluating results, and reporting of performance metrics. Identify ways that the current performance standard stated in the Growth Management Plan can be used to aid the fire department. • The current standard should be revised to consider high call volumes or call saturation like the recommended standard in presentation. • Determine whether there is a development impact fee charged for fire. • Consider the 5-minute drive time versus a 5-minute response time. • Consider counting retirement homes when counting the number of dwelling units. Aging community is an issue within the city. Are considered? • Consider the possibility of charging specific impact fees for retirement homes or senior citizen housing facilities in other areas that could impact response times. • Consider the benefits of including a fire performance standard or other metrics as part of the Growth Management Plan (GMP). • Consider the benefit of the fire department managing their performance with other metrics. • Committee must ensure that we mitigate impacts to existing residents, which is a critical part of answering this question. 	<p>1. Keep standard as it currently exists in the Growth Management Program.</p> <p>2. Remove standard from Growth Management Program.</p> <p>Staff recommends that the Fire standard be removed from the Growth Management Program and replaced with annual evaluations of service in the city's operational planning.</p>	
	<p>3. Change standard (increase, decrease, modify metric, etc.).</p>	
	<p>Notes or Resources</p> <p>Approved minutes from the July 28, 2022, Growth Management Citizens Committee meeting.</p> <p>PowerPoint presentation from the July 28, 2022, Growth Management Citizens Committee meeting.</p> <p>Agenda packet (staff report for the Fire Facilities item begins on page 8) from the July 28, 2022, Growth Management Citizens Committee meeting.</p>	
<p>Nexus</p> <p>A nexus can be established for fire facilities; however, the funding has not been established related to this standard. Future fees could be established or updated based on these nexus standards.</p> <ul style="list-style-type: none"> • Public Facility Impact Fees • General Fund 		

Library - Discussed August 25, 2022	
800 sq. ft. (of library space) per 1,000 population must be scheduled for construction within a five-year period or prior to construction of 6,250 dwelling units, beginning at the time the need is first identified.	
Key Takeaways from Committee Discussion on Standard	Options for Consideration
<ul style="list-style-type: none"> • The current standard has worked well for the library system. • Library currently supports and provides cultural arts space and programming – consider separating into two distinct standards. • Foot traffic continues to increase. • Consider what digital technology has done for storage demand. <ul style="list-style-type: none"> ○ Storage needs haven’t gone down but the opportunity for technological spaces, like play areas, space for “library of things” rentals, etc., has gone up. More space would be beneficial. • Consider the adequacy of geographic accessibility. Consider addition to the west of I-5? • Consider the collection of fees continue to be collected or are current facilities adequate? 	<p>1. Keep standard in as exists Growth Management Program.</p> <p>Staff recommends that the Library standard remain as it is in the Growth Management Program because it has worked for the library team and has helped fund services. Continued collection of funds for this measure will help support future increases in population.</p> <p>While the library industry has moved away from formulaic calculations per capita to determine space needs, they have not replaced it with a new standard. Rather, libraries are focused on more flexible spaces that can adapt readily to changing community feedback and needs.</p> <p>The existing square footage for library spaces currently includes arts spaces as well: Cultural Arts office space, the Cannon Gallery, and the Schulman Auditorium. Consider this during the committee’s discussion on the topic of arts and culture.</p>
	2. Remove standard from Growth Management Program.
	3. Change standard (increase, decrease, modify metric, etc.).
Notes or Resources	
<p>Approved minutes from the August 25, 2022, Growth Management Citizens Committee meeting. PowerPoint presentation from the August 25, 2022, Growth Management Citizens Committee meeting. Agenda packet (staff report for the Library Facilities item begins on page 7) from the July 28, 2022, Growth Management Citizens Committee meeting.</p> <p>Arts & Culture Master Plan</p>	
Nexus/Funding Sources	
<p>A nexus could be established connecting the future growth to the need for library services, one has been established in the creation of CFD#1 resulting in it being eligible for a funding source.</p> <ul style="list-style-type: none"> • CFD #1 • Public Facility Impact Fees • General Fund 	

City Administrative Facilities - Discussed May 26, 2022	
1,500 sq. ft. per 1,000 population must be scheduled for construction within a five-year period or prior to construction of 6,250 dwelling units, beginning at the time the need is first identified.	
Key Takeaways from Committee Discussion on Standard	Options for Consideration
<ul style="list-style-type: none"> • Calculating standard by square footage should be reconsidered. • Assess need for standard. • Compare current space requirement to previous years (due to telecommuting or work share). • Assess if current facilities are adequate. Assess employee satisfaction. • Assess if standard should cover upgrades to existing facilities and not just new facilities. • Somehow integrate efficiency into the metric. • Assess if other community facilities should be included in this standard. • Assess how the City of Carlsbad compares to other cities. 	1. Keep standard in as exists in Growth Management Program.
	<p>2. Remove standard from Growth Management Program.</p> <p>Staff recommends that the City Administrative Facilities standard be removed from the Growth Management Program because the standard is no longer reflective of business operations and the new civic center and city hall project has ben authorized in August 2022 to move forward.</p>
	3. Change standard (increase, decrease, modify metric, etc.).
Additional Resources	
<p>Approved minutes from the May 26, 2022, Growth Management Citizens Committee meeting.</p> <p>Powerpoint presentation from the May 26, 2022, Growth Management Citizens Committee meeting.</p> <p>Agenda packet (staff report for Admin Facilities item begins on page 15) from the May 26, 2022, Growth Management Citizens Committee meeting.</p> <p>Carlsbad City Council, Aug. 16, 2022, new city hall and civic center staff report</p> <p>New City Hall and Civic Center:</p> <ul style="list-style-type: none"> ○ Site, scoping and planning analysis ○ Public input summary report 	
Nexus/Funding Sources	
<p>A nexus could continue to be established based upon this standard for the current delta. However, funding for future programs would have to be estimated because the current City Hall project is funded through CFD fundings.</p> <p>Current funding sources are:</p> <ul style="list-style-type: none"> • CFD #1 • Public Facility Impact Fees • General Fund 	

Schools - Discussed June 23, 2022	
<p>School capacity to meet projected enrollment within the Local Facility Management Zone (LFMZ) as determined by the appropriate school district must be provided prior to projected occupancy.</p>	
Key Takeaways from Committee Discussion on Standard	Options for Consideration
<ul style="list-style-type: none"> • We need a greater understanding of the city demographics and demographic projections; recognize that projections are not always accurate. • Need to have a better understanding of headcounts and what demographics they represent. What demographic projection data do schools use? • Assess if school safety should be included. • Is this standard useful without city control? • School sets its own standards – are there other options to explore? Define the term “capacity” and “temporary” as it relates to schools. (for instance, is a trailer acceptable to meet capacity? How long is temporary?) <ul style="list-style-type: none"> ○ Need better understanding of what “relo” (trailer) requirements are for schools. • Is there a student generation factor that could be developed for each project (used to do this in the past at Planning Commission)? Perhaps an infill version of this factor? • Will serve/will not serve letters – this process may be an area to fine-tune as part of the growth management standard (how the city responds). • Assess impact of all-day kindergarten on school standards. • Assess city’s role in the quality of education. • Assess private schools’ impact on capacity and school planning. • Assess need for a census tract by tract understanding of the population. • Population projections will never be an exact science. • Neighborhoods transition and change over the decades – assess how this is accounted for. • Our growth standard recommendations should be actionable. 	<p>1. Keep standard in as exists Growth Management Program.</p> <p>2. Remove standard from Growth Management Program.</p> <p>Staff recommends that the Schools standard be removed from the Growth Management Program because state law requires annual coordination.</p>
	<p>3. Change standard (increase, decrease, modify metric, etc.).</p>
	<p>Notes or Resources</p> <p>Approved minutes from the June 23,2022 Growth Management Citizens Committee meeting.</p> <p>PowerPoint presentation from the June 23,2022 Growth Management Citizens Committee meeting.</p> <p>Agenda packet (staff report for the Schools item begins on page 9) from the June 23, 2022 Growth Management Citizens Committee meeting.</p> <p>The city’s General Plan reviewed school facilities in the Environmental Impact Report, projecting current and future enrollment. This chapter is available here: 3.11 Public Facilities and Services March 2014 clean (carlsbadca.gov)</p>
Nexus/Funding Sources	
<ul style="list-style-type: none"> • State fees are established by each school district. As building permit issuance the city confirms submission of developer fees. Government Code Section 65995 	