Statement of Interest

RE:site | Shane Allbritton and Norman Lee

The City of Carlsbad Veterans Memorial Park project is a natural extension of our innovative approach to honor those in our society that keep us safe. Our approach to commemoration is defined by a sensitivity to the transcendent and open, inclusive vision of who we are as a nation. Most notably, Norman Lee was named a finalist in the World Trade Center Site Memorial Competition. In the largest design competition in history, his design *Votives in Suspension* was selected from an international field of 5,201 submissions.

We completed the Fallen Five Memorial, commemorating the fatal shootings of five servicemen on July 16, 2015, in Chattanooga, TN. *Wreath of Honor* features a sculptural wreath composed of interlacing, brass-colored stainless-steel arc bands, waterjet cut with powerful words of tribute from the community following the attack. Tragedy revealed Chattanooga's enduring character as a city of courage, compassion, and unity.

We completed *Never Forget*, Cornelius, North Carolina's 9/11 Monument located in front of the city's fire department. The commemoration also includes a steel beam artifact from the World Trade Center. The design features monoliths of natural stone that frame a narrow void that is oriented towards New York City. Suspended in this void is the steel beam from the World Trade Center. The monument's stone walls are engraved with the words "NEVER FORGET" in multiple languages, representing the diverse people whose lives were changed that day.

For the Minnesota Veterans Home in Minneapolis, MN, *River Spire* is imbued with the unique natural beauty of the surrounding landscape, specifically using the river and creeks as a metaphor for life's journey after dedicated service in the U.S. Armed Forces. For this project, we reinterpreted the military chevron symbol into Corten plates configured in a spiraling vertical array creating a sculptural spire characterized by a flowing wave-like surface and composed of local river stones.

We created two works for the new Durham Police Department Headquarters in North Carolina. *Woven Shield* speaks to the concept of stitching together or healing in the context of the historical tensions that have existed between the police and the African-American communities of Durham. Colorful rods evoke linear fibers pulled through a loom and converging together.

Also, Sewing Peace features a portion of the Oath of Office envisioned as a rigid heddle where differently colorful fibers pass through and converge together. In the craft of weaving, the heddle is a threshold that individual strands of fiber must pass through to become part of a larger, beautifully intricate fabric. For the police, the Oath of Office is, in many ways, also a threshold.

We are currently completing a commission for the new Coral Gables Public Safety Building. *Eternal Vigilance* is stacked glass water feature work evoking three interwoven eternal flames, representing the police, fire, and communications center. The motif of a flame within a vessel also harkens back to the lanterns that were used by both police and firefighters in American history.

If selected, we would create a timeless memorial that creates a serene place for remembrance, reflection, and education, as well as a site for larger events honoring people who served in all branches of the military. We envision a radically site-specific work that relates naturally to the site, creating memorable experiences by day and by night.

Norman Lee

Co-founder, Partner, RE:site, 5615 Briarbend, Houston, TX, 77096 832.526.8162 | norman@resite-studio.com | www.resite-studio.com

EDUCATION

The University of Texas at Austin, Master of Arts, 2000 The University of Houston, Bachelor of Arts, 1997 The University of Texas at Austin, Bachelor of Arts, 1994

CIVIC ART

2003

2024	Rays of Remembrance, Kansas City, MO
2024	Cambium, Federal Way Link Kent/Des Moines Station, Des Moines, WA
2024	Germination, Purple Line Art in Transit Adelphi-UMUC/UMD Station
2023	Woven Scroll, Cabarrus County Courthouse, Concord, NC
2023	Topo Cumulo, Kaiser Permanente, San Marcos, CA
2023	Pillars of Hope and Justice, MLK Monument, Fort Wayne, IN
2023	Cosmic Perception, Science Museum of Virginia, Richmond, VA
2023	Eternal Vigilance, Coral Gables Public Safety Memorial, Coral Gables, FL
2023	Cocoanut Grove Fire Memorial, Boston, MA
2023	End of Massive Resistance, Norfolk City Hall, Norfolk, VA
2022	Branch Out, Northeast Lakeview College, San Antonio, TX
2022	Chromatic Passage, Green Bay Botanical Garden, Green Bay, WI
2022	Unfurling Voices, Howard County Circuit Courthouse, Ellicott, City, MD
2021	Vital Rhythms, National Western Center, Denver, CO
2021	Resonance, University of Illinois, Urbana-Champaign, IL
2020	From Absence to Presence, St. Mary's College, St. Mary's City, MD
2020	Lyrical Journeys, Nashville International Airport, Nashville, TN
2020	Perpetual Flux, Allen Event Center, Allen, TX
2020	Nested Hive, Eastway Regional Recreation Center Pavilion, Charlotte, NC
2019	Durham Police Department, Woven Shield and Sewing Peace, Durham, NC
2019	Seed Spire, Texas Live Center, Arlington, TX
2019	Fire Station 3 Artwork, Richardson, TX
2019	Radiant Shield, Public Safety Complex, Richardson, TX
2019	Wreath of Honor, Fallen Five Memorial, Chattanooga, TN
2019	Sunburst, Arizona State University, Scottsdale, AZ
2018	Raining Reeds, Mayo Clinic Mangurian Building, Jacksonville, FL
2018	Prevailing Winds, Generation Park, Houston, TX
2018	Crystal Clouds, Financial Institution, Austin, TX
2018	River Spire, Minnesota Veterans Home, Minneapolis, MN
2018	Luminous Stratum, Dallas Love Field Airport, Dallas, TX
2017	Kindred Connection, Texas A&M Veterinary School, College Station, TX
2017	Chromatic Harvest, Arvada Ridge Station, Arvada, CO
2017	Vessels, Texas State University, San Marcos, TX
2016	Never Forget, Cornelius 9/11 Monument, Cornelius, NC
2016	Synthesis, Oregon State University, Corvallis, OR
2016	Sectio Aurea, Brooklyn Park Library, Brooklyn Park, MN
2016	Woven Waves, Tampa Riverwalk, Tampa, FL
2016	Radiance, El Paso International Airport Public Art, El Paso, TX
2015	Time in Motion, Hobby Airport History Public Art, Houston, TX
2015	Dog + CATenary, BARC Adoption and Animal Shelter, Houston, TX
2012	Memory Cloud, Texas A&M Memorial Student Center Sculpture, College Station, TX
2010	Wall of Honor, American Quarter Horse Hall of Fame and Museum, Amarillo, TX

Finalist, World Trade Center Site Memorial Competition, New York, NY



Shane Allbritton

RE:site | 5616 Briarbend, Houston, TX, 77096 832.594.1797 | shane@resite-studio.com | www.resite-studio.com

EDUCATION

The University of Arizona, Bachelor of Fine Arts, 1997

CIVIC ART

2024	Rays of Remembrance, Kansas City, MO	
2024	Cambium, Federal Way Link Kent/Des Moines Station, Des Moines, WA	
2024	Germination, Purple Line Art in Transit Adelphi-UMUC/UMD Station	
2023	Woven Scroll, Cabarrus County Courthouse, Concord, NC	
2023	Topo Cumulo, Kaiser Permanente, San Marcos, CA	
2023	Pillars of Hope and Justice, MLK Monument, Fort Wayne, IN	
2023	Cosmic Perception, Science Museum of Virginia, Richmond, VA	
2023	Eternal Vigilance, Coral Gables Public Safety Memorial, Coral Gables, FL	
2021	Cocoanut Grove Fire Memorial, Boston, MA	
2021	End of Massive Resistance, Norfolk City Hall, Norfolk, VA	
2021	Vital Rhythms, National Western Center, Denver, CO	
2021	Resonance, University of Illinois, Urbana-Champaign, IL	
2020	From Absence to Presence, St. Mary's College, St. Mary's City, MD	
2020	Lyrical Journeys, Nashville International Airport, Nashville, TN	
2020	Perpetual Flux, Allen Event Center, Allen, TX	
2020	Nested Hive, Eastway Regional Recreation Center Pavilion, Charlotte, NC	
2019	Durham Police Department, Woven Shield and Sewing Peace, Durham, NC	
2019	Seed Spire, Texas Live Center, Arlington, TX	
2019	Fire Station 3 Artwork, Richardson, TX	
2019	Radiant Shield, Public Safety Complex, Richardson, TX	
2019	Wreath of Honor, Fallen Five Memorial, Chattanooga, TN	
2019	Sunburst, Arizona State University, Scottsdale, AZ	
2018	Raining Reeds, Mayo Clinic Mangurian Building, Jacksonville, FL	
2018	Prevailing Winds, Generation Park, Houston, TX	
2018	Crystal Clouds, Financial Institution, Austin, TX	
2018	River Spire, Minnesota Veterans Home, Minneapolis, MN	
2018	Luminous Stratum, Dallas Love Field Airport, Dallas, TX	
2017	Kindred Connection, Texas A&M Veterinary School, College Station, TX	
2017	Chromatic Harvest, Arvada Ridge Station, Arvada, CO	
2017	Vessels, Texas State University, San Marcos, TX	
2016	Never Forget, Cornelius 9/11 Monument, Cornelius, NC	
2016	Synthesis, Oregon State University, Corvallis, OR	
2016	Sectio Aurea, Brooklyn Park Library, Brooklyn Park, MN	
2016	Woven Waves, Tampa Riverwalk, Tampa, FL	
2016	Radiance, El Paso International Airport Public Art, El Paso, TX	
2015	Time in Motion, Hobby Airport History Public Art, Houston, TX	
2015	Dog + CATenary, BARC Adoption and Animal Shelter, Houston, TX	
2012	Memory Cloud, Texas A&M Memorial Student Center Sculpture, College Station, T	Χ

GALLERY EXHIBITIONS

2018	Wild Blue Yonder, group exhibition, 1940 Air Terminal Museum, Houston, TX
2017	Suspended Memory exhibition, Houston Art League, Houston, TX
2016	Coasting, art installation, Silos on Sawyer, Houston, TX
2015	Hazy Yet Vivid exhibition, Fresh Arts Gallery, Houston, TX



References

RE:site | Shane Allbritton and Norman Lee

Kat Wright | Director of Public Art Program Cultural Council of Greater Jacksonville 40 East Adams Street, Suite 140 Jacksonville, FL 32202 kwright@culturalcouncil.org 904.944.3620

Jennifer Seay, President
Art + Artisans Consulting
2401 E. Sixth Street, Suite 2018
Austin, TX 78702
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Drema Chávez, Public Art Program Manager City of Dallas Office of Cultural Affairs 1925 Elm Street, Suite 400 Dallas, TX 75201 Drema.Chavez@dallas.gov 214.670.3284

Wreath of Honor | Fallen Five Memorial, Chattanooga, TN



Never Forget | Cornelius 9/11 Monument









Rising Star | Richardson Public Safety Complex, Richardson, TX





Radiant Shield | Richardson Public Safety Complex, Richardson, TX





River Spire | Minnesota Veterans Home, Minneapolis, MN





From Absence to Presence | St. Mary's College of Maryland







End of Massive Resistance Commemoration | Norfolk, VA



Sunburst | Skysong Innovation Center, Arizona State University



Cosmic Perception | Science Museum of Virginia

Chromatic Passage | Green Bay Botanical Garden, WI

Annotated Image List

RE:site | Shane Allbritton and Norman Lee

Title: Wreath of Honor, Fallen Five Memorial

Dimensions: 26' X 45' X 45'

Materials: color treated stainless steel, limestone, granite, lighting

Completion: 2019

Location: Chattanooga, TN

Budget: \$850,000

Commissioning Entity: City of Chattanooga

Description: Commemorating the fatal shootings of five servicemen on July 16, 2015 in Chattanooga, TN. *Wreath of Honor* features a sculptural wreath composed of interlacing, brass-colored stainless-steel arc bands, waterjet cut with powerful words of tribute from the community following the attack. Tragedy revealed Chattanooga's enduring character as a city of courage, compassion, and unity. The wreath is equally suspended by five monumental limestone pillars each representing a different member of the Fallen Five. **VIDEO**: https://youtu.be/wWGmPjRvohl

Title: *Never Forget*, Cornelius 9/11 Monument

Dimensions: 16' X 12' X 32'

Materials: steel beam artifact, engraved limestone, stainless steel, cast concrete, lighting

Completion: 2016 Location: Cornelius, NC Budget: \$350,000

Commissioning Entity: Town of Cornelius

Description: This monument features two walls of natural limestone that frame a narrow void that is oriented towards the World Trade Center. Suspended in this void is a steel column salvaged from the site after 9/11. The monument's stone walls are engraved with the words "NEVER FORGET" in multiple languages. The gesture towards New York is reinforced by an articulated line in a circular inscribed plaza that sits on an axis with the World Trade Center site. This line is embedded with the date and location of the attack.

Title: Rising Star, Richardson Public Safety Complex

Dimensions: 30' X 23' X 23'

Materials: stainless steel, painted steel, lighting

Completion: 2021

Location: Richardson, TX

Budget: \$600,000

Commissioning Entity: City of Richardson

Description: *Rising Star* features a vertical, twisting form that will function as a sculptural beacon celebrating the public safety institutions of the City of Richardson. The sculpture is composed of

numerous stainless-steel panels that will express a dynamic "woven" quality and be dramatically illuminated from within.

Title: Radiant Shield, Richardson Public Safety Complex

Dimensions: 30' X 20' X 20'

Materials: stainless steel, painted steel, limestone, lighting

Completion: 2020

Location: Richardson, TX

Budget: \$400,000

Commissioning Entity: City of Richardson

Description: *Radiant Shield* is inspired by the Richardson Police badge. The radiant lines of the shield emblem not only represents a protective gesture, but also evokes how the police department infuses the community with a welcoming light. The sculptural gesture is a dimensional form that suggests a shield from a distance, but as the viewer approaches, they discover that it is a complex form that is composed of interconnected elements.

Title: River Spire, Minnesota Veterans Home

Dimensions: 22' x 15' x 15'

Materials: Corten steel, river stones

Completion: 2019

Location: Minneapolis, MN

Budget: \$265,000

Commissioning Entity: State of Minnesota

Description: In *River Spire*, the chevron symbol is interpreted into Corten plate frames that are configured in a dramatic, spiraling vertical array, stacked with river stones. Taken together, the sculptural spire is characterized by a dynamic, flowing wave-like surface that evokes nearby river and creeks.

Title: From Absence to Presence, Commemorating Contributions of Enslaved Peoples

Dimensions: 20' X 15' X 18'

Materials: polished stainless steel, tropical hardwood, lighting

Completion: 2020

Location: St. Mary's City, MD

Budget: \$450,000

Commissioning Entity: St. Mary's College of Maryland

Description: In *From Absence to Presence*, a slave quarter materializes, making the invisible visible. The surfaces are configured in a staggered pattern of Ipe and mirror polished stainless-steel waterjet cut with text. The text is taken from local historical runaway slave advertisements to create erasure poetry. At night, the words of poetry are illuminated and projected upon the ground, keeping eternal vigil to the memory and resilience of the enslaved people who once lived on the grounds of St. Mary's College. Based on the social justice impact of this project, we were named one of Codaworx's "25 Creative Revolutionaries" of 2021 and won the 2022 CODAaward for "Best Art in Public Spaces."

Title: End of Massive Resistance Commemoration

Dimensions: 7' X 85' X 1'

Materials: stainless steel, brick tile, glass tile, fritted glass, lighting

Completion: 2023 Location: Norfolk, VA Budget: \$450,000

Commissioning Entity: City of Norfolk

Description: This Commemoration explores the metaphor of breaking the down the barrier of a school building wall. The monument features a sculptural "de-materialization" or gradated transformation of conventional bricks to glass bricks. The glass bricks reveal powerful and emotional images telling the story of desegregation in Norfolk. In this concept, both sunlight and dramatic nighttime illumination penetrate the transparent areas of the wall, becoming a powerful symbol of the triumph of social justice.

Title: Sunburst, Arizona State University SkySong Innovation Center

Dimensions: 30' X 23' X 23'

Materials: dichroic glass, painted steel, lighting

Completion: 2020

Location: Scottsdale, AZ

Budget: \$550,000

Commissioning Entity: Scottsdale Arts

Description: *Sunburst*, reinterprets the rings of an astrolabe as sunburst diagrams, a type of data visualization used in diverse fields to show meaningful relationships in complex data. The resulting form is a dramatic, radiant gesture that celebrates the convergence of data, technology, and the global economy. As the bright Arizona sun travels overhead, the sculpture's dichroic glass panels change color, transparency, and reflectivity.

Title: Cosmic Perception, Science Museum of Virginia

Dimensions: 25' X 34' X 25'

Materials: painted steel, stainless steel, dichroic glass

Completion: 2022

Location: Richmond, VA Budget: \$1,000,000

Commissioning Entity: Science Museum of Virginia

Description: Cosmic Perception features a sculptural assemblage of stainless steel triangular kaleidoscopic forms, angled outward and upward to the sky like a telescope and echoing the dynamic burst of the Big Bang. Evoking the form and prismatic qualities of scientific prisms, the triangular tubes are capped at capped at both ends with color changing dichroic glass while the inner surface is highly polished to a mirror finish. The triangular tubes become monumental kaleidoscopes that offer visitors a different view of the museum grounds, the sky, and the natural world around them.

Title: Chromatic Passage, Green Bay Botanical Garden

Dimensions: 20' X 29' X 15'

Materials: painted steel, stainless steel

Completion: 2022

Location: Green Bay, WI

Budget: \$450,000

Commissioning Entity: Green Bay Botanical Garden

Description: The sculptural gateway for the Children's Expansion at the Green Bay Botanical Garden focuses on the interconnectedness of nature, growth, and life cycles. *Chromatic Passage* is both a physical threshold into the garden as well as a metaphorical journey into the wonders of the botanical world. The dramatic concentric and spiraling composition recalls various patterns, both visible and hidden, that are found in the natural world.

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Work Experience and Working within the Public Sector

RE:site | Shane Allbritton and Norman Lee

We have extensive experience with community engagement. Throughout our 15 years of creating public art, where we have sought out input from different groups within a community, we discover that many of the perspectives are dramatically different. But when the perspectives intersect, they intersect in very unexpected and interesting ways. It is these intersection points that become the inspirational springboards for our work. We do not have only one method of community engagement, but rather various approaches that we could incorporate into a design process. One approach is what we term "listening sessions," where we go into a project with a purposeful blank slate, allowing the community to dialogue with us prior to conceptual ideation. Another approach is going into community engagement after developing a conceptual design and eliciting general or specific feedback and suggestions. Below are 3 project examples where community engagement was an essential part of our design process, followed by itemized budget information:

Wreath of Honor, Fallen Five Memorial

Completion: 2019

Location: Location: Tennessee Riverpark, Chattanooga, TN

Description: The Memorial is inspired by the transcendent form and symbolism of a wreath. For many cultures, wreaths represent notions of eternity, continuity, and memory. Within military history, wreaths carry special layers of meaning: victory, bravery, peace. In the military tradition of wreath-laying ceremonies, this reverent gesture recognizes honor and sacrifice. A suspended wreath eternally embodies this ritual of remembrance. Not touching the ground below, the suspended wreath creates a powerful gesture that marks the Riverpark site made sacred by the attacks that occurred on July 16, 2015, at the nearby US Navy Operational Support Center, but also by the tremendous acts of kindness, support, and strength that occurred following July 16th in the form of makeshift memorials and vigils held at the Tennessee Riverpark.

The design is unique to most other veteran and military memorials in that our expression connects the tribute to the Fallen Five to the community in which they lived and worked, serving their country. In our proposal, a sculptural wreath hovers above a circular stone plaza, equally suspended by five monumental limestone pillars each representing a different member of the Fallen Five. The pillars will be engraved with the name and biographical text of each of the Fallen Five, giving visitors a personal glimpse into the lives of these heroes who made the ultimate sacrifice for our nation.

The sculptural wreath is composed of interlacing, brass colored stainless steel arc bands waterjet cut with the powerful words of tribute from the community following the tragic and heroic acts on July 16, 2015. At the center of the plaza is a circular granite bench that provides seating and a contemplative place to look upwards through the wreath to the sky above. The words and circular form of the wreath become a powerful symbol of unity for Chattanooga. The relationship of the pillars and wreath become a metaphor for how Chattanooga will forever be connected to the Fallen Five and how the Fallen Five will always lift-up the community and stand as beacons of hope, honor, valor, and sacrifice.

Lyrical Journeys

Completion: 2020

Location: Nashville International Airport, Nashville, TN

Description: Lyrical Journeys is inspired by the theme of bridges as a rich metaphor for the musical, geographic, and cultural identity of Nashville. As the Cumberland River runs right through the center of Nashville, the city is connected by fifteen bridges, many of them iconic. In music composition, particularly popular and country music, a bridge is a contrasting section that prepares for the return of the verse and the chorus. In stringed musical instruments, the bridge is a piece of wood that supports the strings and transmits the vibrations of the string to the resonating body. Known as "Music City," Nashville is a bridge connecting people who are in different places, enabling the passage of ideas.

Expressed in a suspended, interactive light sculpture, Lyrical Journeys is a natural progression of how music has been visualized by the arts: from sheet music notation to the synesthetic paintings of Wassily Kandinsky, and architect Daniel Libeskind's Chamber Works to generative data visualization.

A dancing, meandering path held in tension by sculptural wood bridges invites viewers to become participants. As they walk beneath the sculpture the strings appear to be strumming above, evoking themes of journey, collaboration, and discovery.

Chromatic Passage

Completion: 2022

Location: Green Bay Botanical Garden, Green Bay, WI

Description: The sculptural gateway for the Children's Expansion at the Green Bay Botanical Garden focuses on the interconnectedness of nature, growth, and life cycles. We envision Chromatic Passage as both a physical threshold into the garden as well as a metaphorical journey into the wonders of the botanical world. The dramatic concentric and spiraling composition recalls various patterns, both visible and hidden, that are found in the natural world. These include tree growth rings hidden within trunks and branches, the phyllotaxis spirals of plants and invertebrate shells, a swirling seedpod in the wind, the ripples of water caused by a fallen leaf into a pond, the variegated colors of bracket fungi, and the layered mineral deposits found within agate rock formations.

PRELIMINARY BUDGET | WREATH OF HONOR, FALLEN FIVE MEMORIAL

Artists | RE:site, Shane Allbritton + Norman Lee Architects | Metalab

Re:Site Metalab Metalab	\$135,000 \$50,000
Metalab	. ,
	\$50,000
Metalab	1
	\$90,000
TBD	\$10,000
Asakura Robinson	\$25,000
Campo	\$70,000
Escobedo	\$180,000
Crow	\$40,000
Zahner	\$15,000
Escobedo	\$25,000
Escobedo	\$30,000
TBD	\$30,000
TBD	\$45,000
TBD	\$10,000
TBD	\$8,000
TBD	\$20,000
TBD	\$10,000
TBD	\$2,000
TBD	\$5,000
	\$40,000
PROJECT BUDGET	\$850,000
	Campo Escobedo Crow Zahner Escobedo Escobedo TBD TBD TBD TBD TBD TBD TBD TBD



LYRICAL JOURNEYS RE:Site, Artist METALAB, Architecture

Project Preliminary Budget

August 22, 2019

DESCRIPTION	VENDOR	COST
Artist Fee	Re:Site	\$120,000
Design Documentation	Metalab	\$48,000
Project Management	Metalab	\$86,400
Structural Engineering	T.B.D.	\$10,000
Electrical Engineering	T.B.D.	\$7,500
Electrical / Data Equipment Motion Sensors, Power supply to LEDs	T.B.D.	\$15,000
Electrical / Data Equipment Installation	T.B.D.	\$15,000
Suspension Structure / Canopy	T.B.D.	\$30,000
Structure Installation	T.B.D.	\$10,000
LED Fixtures	T.B.D.	\$140,000
Component Assembly LED fixtures, bracing	T.B.D.	\$10,000
Installation	T.B.D.	\$20,000
Programming	T.B.D.	\$20,000
Hardware	T.B.D.	\$5,000
Prototype	T.B.D.	\$5,000
Shipping	T.B.D.	\$5,000
Travel	Metalab / Re:Site	\$10,000
	SUBTOTAL	\$556,900
	CONTINGENCY	\$43,100
	PROJECT BUDGET	\$600,000

PRELIMINARY BUDGET | CHROMATIC PASSAGE

DESCRIPTION	VENDOR	CURRENT COST				
Artist Fee	ReSite	\$70,000				
Design and Documentation	METALAB	\$28,000				
Project Management	METALAB	\$50,400				
Structural Engineering	TBD	\$8,500				
Materials and Fabrication Steel Components	TBD	\$135,000				
Surface Finish for Steel Elements Industrial Paint, 3 Coat system w/ Clear Coat	TBD	\$15,000				
Hardware and Spacers	TBD	\$10,000				
Electrical Service running conduit / wire to site Lighting wiring and installing fixtures Ground Treatment / Finishes	BY OWNER	\$0				
Foundation	TBD	\$25,000				
Installation Two Week installation	TBD	\$25,000				
Shipping HTX to Green Bay	TBD	\$5,000				
Shipping Locally Fab Shop to Surface finish	TBD	\$2,000				
Crating	TBD	\$5,000				
Travel	METALAB / ReSite	\$5,000				
	Subtotal	\$333,900				
	Contingency	\$66,100				
	PROJECT BUDGET	\$450,000				

DESCRIPTION	VENDOR	PROPOSED
ARTIST FEE	RE:Site	\$70,000.00
CONSTRUCTION MANAGEMENT & PROTOTYPING	TBD	\$40,000.00
STRUCTURAL ENGINEERING	TBD	\$4,000.00
MATERIALS	TBD	\$120,000.00
STEEL FRAME	TBD	\$25,000.00
FOOTING	TBD	\$10,000.00
PAVING	TBD	\$30,000.00
INSTALLATION	тво	\$10,000.00
TRAVEL	TBD	\$4,000.00
SHIPPING	TBD	\$16,500.00
DOCUMENTATION	TBD	\$2,500.00
CONTINGENCY		\$18,000.00
TOTAL		\$350,000.00

PRELIMINARY SCHEDULE

DESCRIPTION	Week	Week 12	Week 13	Week 14	Week 15	Week	Week 17	Week 18	Week 19	Week 20	Week 21	Week 22	Week 23	Week 24	Week 25	Week 26	Week 27	Week 28										
Design Revisions / Construction Documents	ı	2	3	4	5		/	0	9	10	11	12	13	14	15	16	17	16	19	20	21	22	23	24	25	20	21	26
Prototyping																												
Fabrication & Assembly																												
Shipping																												
Installation																												
Punch list / Commissioning																												
Construction Management																												